

# Restarting from a strong position

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EPRA  
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Pandox™

Lobby @Scandic Kramer, Malmö



Strategic position

# A well-diversified portfolio



Strategic position

# A strong network of brands and partners



Note: The logos are the property of the respective brand owners.

Strategic position

# A pan-European position



Size and scale

Geographical presence

Partner network

Portfolio composition

Stakeholder recognition

Current situation

# COVID-19 effects on Pandox

- Minimum and fixed rent main source of income
- Substantial cost reductions in hotel operations
- Strong financial position
- Recovery has started

Pandox and COVID-19

# Three focus areas

- *Respond* – manage the acute phase of the crisis
- *Restart* – plan for the recovery
- *Reinvent* – what's next?

# Hotel market development levels... ...current state





Hotel Mayfair, Copenhagen

# Q & A





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